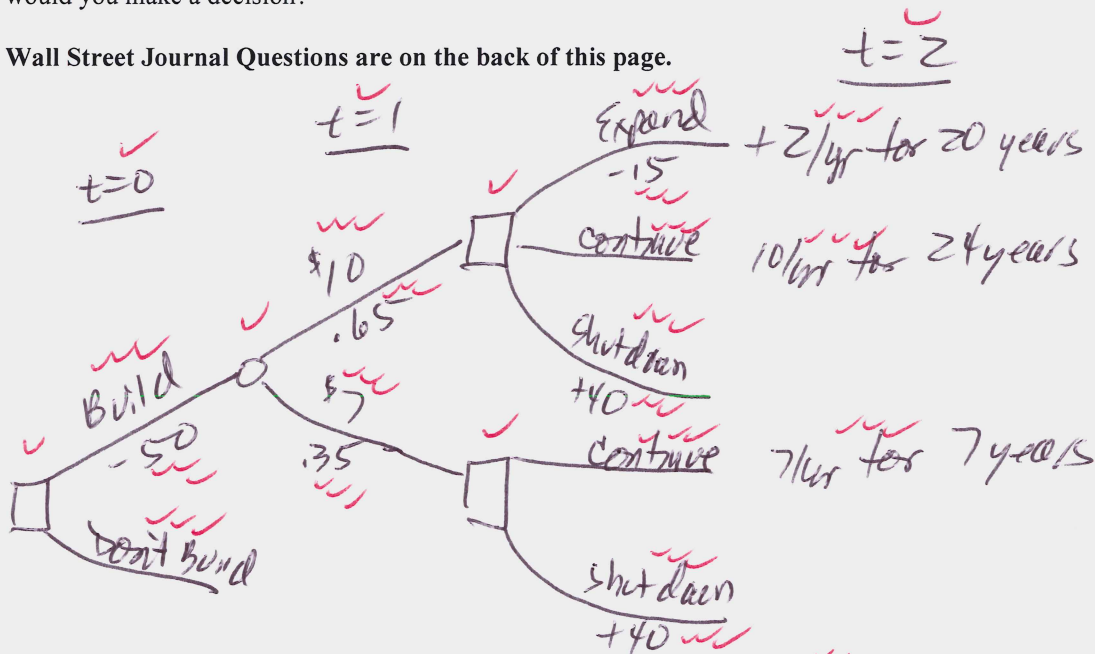


Bowl Bound 3 Inc. is considering whether to build a new plant today at a cost of \$50 million. There is a 65% chance that the plant will generate net cash flows of \$10 million per year for 25 years and a 35% chance that the factory will generate net cash flows of \$7 million per year for 8 years. In both cases, net cash flows would begin a year from today. For either level of net cash flow the factory could be shut down and sold a year from today (after net cash flows for the first year are realized) for \$40 million. If net cash flows equal \$10 million per year, the factory could be expanded at a cost of \$15 million. The expansion would produce net cash flows of \$2 million per year for 20 years. Assume the cost of capital for the project and the expansion equals 8%.

- Sketch a decision tree of this capital budgeting decision.
- Set up the calculations needed to determine whether the factory should be expanded next year. How would you make a decision?

Wall Street Journal Questions are on the back of this page.

a.



$$\begin{aligned}
 \text{NPV (Expand)} &= -15 + \frac{2}{.08} \left( 1 - \left( \frac{1}{1.08} \right)^{20} \right) \\
 &\quad - 40 + \frac{10}{.08} \left( 1 - \left( \frac{1}{1.08} \right)^{24} \right) \\
 \text{NPV (Continue)} &= -40 + \frac{10}{.08} \left( 1 - \left( \frac{1}{1.08} \right)^{24} \right)
 \end{aligned}$$

Bonus = ✓✓✓✓  
 (note: bonus checks only  
 make up for checks missed  
 in rest of problem)

⇒ Expand if  $\text{NPV (Expand)} > 0$  and is higher than  $\text{NPV (Continue)}$

Scale: (checks = points)

77 = 75	73 = 72	59 = 58
76 = 75	69 = 68	56 = 55
75 = 74	66 = 65	47 = 46